The Multimodal Regional Freight Plan takes a further look at freight-generating industries that are projected to grow in employment over the next decade. NOACA can direct its funding in a way that facilitates growth in the industries that will be employing more of the region's residents. Northeast Ohio has historically been known for manufacturing. It remains so today, but the face of manufacturing is changing. Driving this change are productivity gains due largely to mechanization and automation - more goods can be produced by fewer workers. Research from the Federal Reserve Bank shows that manufacturing output has been steadily increasing for decades and is at an all-time high, while the number of employees in manufacturing has been declining and is near its lowest point in at least 25 years. 12 Transportation projects will be able to have the biggest economic development impact if they support in stries that are both increasing their volume of goods produced and creating jobs. The Obj Jevelopment Services Agency recognizes eleven target industries important for the state mic future, including advanced manufacturing, automotive, food processing, logistics rs and chemicals, which all generate large freight volumes. 13

NOACA and local communities should support projects the make all modes of healt movement remain viable. Doing so provides business with the widest variety of options to meet their shipping needs, helping them balance cost and speed addivery in order to maximize profits. Supporting all modes of freight movement at the helps keep regional roads uncongested and in a state of good repair and reduces the maximize environmental impacts of shipping. Intermodal connector conditions and access should be a high priority based on feedback from the freight community.

ir pollution, is one aspect of Reducing the environmental impacts of ship. g, part increasing quality of life, and other issues mul e considered for livability. Freight vehicles and distribution centers may noise, potentially discouraging people from ntly increa living nearby. Further, the e that ma e considered optimal for these vehicles and astruc centers may be hard to other des uses or roadway design. Land use and monize w zoning decisions will ha to balar the desire for efficient freight movement with mobility and implexity are available to help with this balance. livability concerns. Seven such as clustering freight act in certain zones, implementing off-hour delivery programs, or designating zone

ecisions are in tant for accommodating all residents and businesses, particularly Land us es. For example, NOACA applied for federal funding in 2016 in areas nt have a mix of STLANE gra program to reconstruct roads in the west bank of the Flats in through th Cleveland. to multiple businesses reliant on access to Lake Erie shipping. At area is ho ent is occurring that will bring a wide variety of users onto the the same time, \$450 million dollar apartment complex with ground floor businesses transportation system was announced this year, and bike lanes have been discussed on these roads. As redevelopment continues along the waterfront throughout the region, planners will have to

¹² https://fredblog.stlouisfed.org/2016/05/manufacturing-up-down/

¹³ http://development.ohio.gov/reports/reports_industry_series.htm

¹⁴ The Report *Why Goods Movement Matters* from the Regional Plan Association and Volvo Research and Educational Foundations discusses several possible choices:

http://www.vref.se/download/18.33c5115c15519a46ea8bd335/1465289680305/Why-Goods-Movement-Matters-Report-ENG+-+June+2016.pdf